

Institute for the Advancement of Social Work Research  
*Linking Social Work Practice, Policy, and Education Through Advancement of Research*

---

# 2007-2008

## Annual Report

---

**IASWR**

CELEBRATING 15 YEARS ♦ 1993-2008



# Institute for the Advancement of Social Work Research

---

**July 1, 2007 – June 30, 2008**

*Annual Report*

September 2008

Throughout the past 15 years, the Institute for the Advancement of Social Work Research (IASWR) has represented the social work profession within the national scientific community, strengthened linkages with federal research funding agencies, advanced interdisciplinary research alliances, and worked within the social work profession to strengthen research infrastructures and research capacity. IASWR is a catalyst, information resource, facilitator, technical advisor, trainer, advocate, and knowledge broker that fosters research excellence and knowledge utilization.

IASWR represents a long-term, unified, collaborative commitment among six social work organizations\* to advance the scientific knowledge base for social work practice at all levels by building the research capacity of the profession, by increasing support and opportunities for social work research, and by promoting linkages among the social work practice, research and education communities.

As IASWR Celebrates its 15th Anniversary, its accomplishments are obvious to those familiar with its work: more social work faculty and doctoral students are awarded prestigious research grants; social work researchers are increasingly recognized for their contributions to the evidence-base within the profession and beyond; more social work programs are pursuing significant research agendas; and more initiatives are being undertaken to enhance the quality of the research conducted within the professions. Despite these accomplishments, there is still much work to do. Federal research resources are shrinking just as the expectation in many social work programs to garner external research funding increases, and there is an increased emphasis on accountability and outcomes based on rigorously-researched interventions in practice settings. In addition, there is a demand from the field to develop research studies that are informed and guided by practice questions.

As we look to the future and our continued work on behalf of the profession, we thank the supporting organizations that provide our core funding, the many social work education programs and individuals who support our work, and the federal entities, foundations, and corporations that contract with us to address mutual priorities.

IASWR is pleased to provide you with this annual report that highlights our efforts regarding **Developing Researchers and Research Capacity, Strengthening Research/Practice Connections and Bridging Research and Policy**. We hope that it provides a meaningful snapshot of our work and its impact, and indicates ways that a broad range of stakeholders benefit from our efforts.



William Meezan  
President, IASWR  
Dean, College of Social Work, Ohio State University



Joan Levy Zlotnik  
Executive Director, IASWR

## MESSAGE FROM THE PRESIDENT & EXECUTIVE DIRECTOR



William Meezan



Joan Zlotnik

\*Supporting Organizations: Association of Baccalaureate Social Work Program Directors (BPD), Council on Social Work Education (CSWE), Group for the Advancement of Doctoral Education (GADE), National Association of Social Workers (NASW), and National Association of Deans and Directors of Schools of Social Work (NADD) and Society for Social Work and Research (SSWR)



## DEVELOPING RESEARCHERS AND RESEARCH CAPACITY

### NIH Continues to Chart Course for Social Work Research

Responding to a Congressional request, in July 2007 NIH reported to Congress on the steps it took to more fully engage with the social work community and to encourage social work grant submissions to NIH. The *NIH Plan for Social Work Research: Progress Report*, states that:

“Social work researchers have contributed significantly to the NIH mission to fund and conduct research that will result in improvement in health. NIH has recognized the importance of social work research. This is evidenced in the funding history of social work research across NIH ICs.” (NIH, 2007, p. 2-3).

One NIH step is a contract awarded to IASWR to undertake *Strategies for Promoting Excellent Research and Knowledge Development Related to Social Work Practice and Concepts in Health*. IASWR plans workshops and technical assistance sessions at the CSWE, SSWR, NADD and BPD conferences and encourages social work researchers to pursue

NIH funding. This includes promotion of the social work-focused Program Announcements, *Research on Social Work Practice and Concepts in Health*, issued in December 2005. IASWR has gathered information from social work researchers regarding their submission of applications under these mechanisms. The program announcements take advantage of three types of mechanisms: developmental, exploratory and pilot studies (R03 [<http://grants1.nih.gov/grants/guide/pa-files/PA-06-082.html>] and R21 [<http://grants1.nih.gov/grants/guide/pa-files/PA-06-083.html>]), and large sample qualitative and/or quantitative studies (R01 [<http://grants1.nih.gov/grants/guide/pa-files/PA-06-081.html>]).

### Building Child Welfare Research Partnerships

With support from Casey Family Programs, and in collaboration with IASWR’s supporting organizations, IASWR launched an information gathering effort related to *Enhancing Applied Research Collaborations between Child Welfare Agencies and University Partners (Research Partners)*. This effort emerged from dual directions: The strategic value that such research partnerships have in enhancing child welfare service delivery and outcomes for children and families; and concern about the lack of a focused strategy

and specific funding streams to support child welfare research and the development of the next generation of child welfare researchers. The project's goals are to: 1) Identify *existing* strategies that result in strong child welfare research partnerships between universities and state or county public agencies; 2) Identify *new* practical strategies to strengthen child welfare research partnerships between universities and state or county public agencies; and 3) Pilot a technical assistance strategy to bring together key players in schools of social work and child welfare agencies to enhance child welfare research capacity and partnerships.

## Advancing Success in Research Grant Submissions

### *IASWR Preconference at SSWR 2008*

Taking advantage of the Washington, DC location that ensured greater participation of numerous federal agencies and research-focused associations, the IASWR Preconference Institute at the SSWR 2008 conference included 38 presenters offering 18 panels and roundtables to over 300 people. Research areas covered included health disparities, child welfare, aging, cancer, LGBT issues, maternal and child health, dissemination and implementation research, community-based participatory

research, addictions, crime and justice were addressed. Research funding opportunities at the Agency for Healthcare Research and Quality (AHRQ), Centers for Disease Control and Prevention (CDC), the Administration for Children and Families (ACF), the National Institutes of Health (NIH), the National Science Foundation (NSF), the Department of Justice (DOJ), the John A. Hartford Foundation and the American Cancer Society were highlighted. The day was capped off by a reception hosted by IASWR, NADD and the St. Louis Group for deans and directors, associate deans for research, and representatives from NIH and foundations who participated in the IASWR Preconference Institute. Presentations from these sessions are available on the IASWR Web site under Technical Resources.

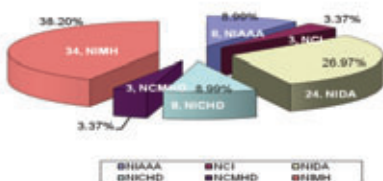
### *Training and Technical Assistance for Social Work Faculty*

Workshops on research grant writing were offered at the CSWE and BPD conferences and IASWR provided technical assistance on research infrastructure development to deans and directors of BSW, MSW and PhD programs. Technical assistance was also provided via email and phone, and on-site at Boston College, Boston University and the University of North Carolina-Greensboro.

*“The summer workshops offered by IASWR were phenomenal! Great care was taken to select faculty who were experts in the field, and to provide a collegial and safe learning environment with an emphasis on research networking opportunities.”*

*Ana Leon, University of Central Florida*

Number and Percent of Grants for the Top Six NIH Research Institutes, 2005-2007



### *Intensive Training of Researchers through IASWR Summer Research Methods Workshops*

Over 50 doctoral students, research staff and early career and seasoned researchers attended research methods training workshops offered by IASWR in Washington, DC. In August 2007, Jim Drisko of Smith College was the master teacher for *Qualitative Data Analysis: It's Not Just Anything Goes!* In June 2008 Jerry Floersch and Lisa Townsend of Case Western Reserve University presented *How to Use and Conduct Qualitative Research in Mixed-Method Research*.

### *NIDA/IASWR Early Career Research Mentoring Awards*

For the third year, IASWR worked with NIDA to recruit applicants and then to select five early career researchers who would receive NIDA travel awards to attend the NIDA Blending Conference in Cincinnati, Ohio on June 2-3, 2008. NIDA staff organized special targeted mentoring sessions at that meeting to help advance the early career researchers' success as NIDA-funded addictions researcher.

### **IASWR Listserv Announcements and Website**

Readers of IASWR's weekly e-alert service, *IASWR Listserv Announcements*, provided

feedback via an on-line survey on the readability and usefulness of this resource. Subscribers include both those with academic and agency affiliations. Over 90% of the respondents found the *Listserv* useful or very useful, over 65% send the *Listserv Announcements* on to others, and more than 40% use resources from the *Listserv* in teaching. According to the survey, over 25% of respondents had presentations or publications accepted; close to 40% attended conferences, and about 10% received grant funding due to announcements found on the *Listserv*. To enhance readability the *Announcements* were reformatted in spring 2008 and information can now also be more easily found on the IASWR Web site.

In the past year *IASWR Listserv Announcements* subscribership increased by 650, to over 3,000 and has risen 600% since it was started in 1995.

### **Updating the Directory of NIH Funded Researchers**

With no readily available source of information that identifies who funds social work researchers, IASWR continues to work to keep the *Directory of Social Work Research Grants Awarded by the National Institutes of Health* updated. Thus far, 641 grants have been awarded to 311 social work researchers

from 60 social work education programs as well as from numerous research institutes, organizations, and other academic settings between 1993 and 2008. To help keep the directory current NIH grantees should submit information to IASWR when they receive funding through a link on IASWR's Web site. Between 2005 and 2007 IASWR has identified 90 grants awarded to social work researchers.

## Building Gerontological Research Capacity and Networks

### *Long Term Care Research*

As follow up from the 2004 IASWR-hosted symposium on research on psychosocial care and social work services in nursing homes (<http://charityadvantage.com/iaswr/IASWRNursingHome.pdf>), IASWR facilitated connections between staff at the Centers for Medicare and Medicaid Services (CMS) and a growing network of social work long term care researchers. Identifying mutual interests at an IASWR- hosted meeting in conjunction with the SSWR Conference in Washington, DC, CMS began hosting bi-monthly conference calls with the social work long term care research network and a call for papers was issued for a specialty-themed edition of CMS's journal Health Care Financing Review on psychosocial services in long term care. This nascent network

includes long-time nursing home experts and junior scholars just beginning their research careers, with many supported through the Hartford Doctoral Fellows and Faculty Scholars Programs.

### *Hartford/RAND Geriatric Research Program*

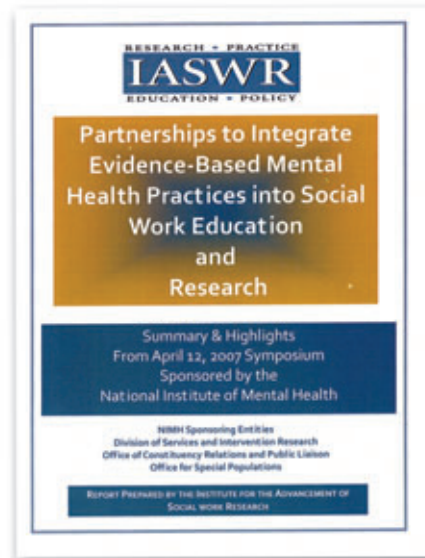
Interdisciplinary involvement of social work researchers in the field of aging was promoted through serving as a member of the national advisory panel for the Hartford RAND Interdisciplinary Geriatric Research Centers Project. Involvement in the initiative also included participation in the project's Career Development Institutes ([www.rand.org/health/projects/geriatric/](http://www.rand.org/health/projects/geriatric/)).

## STRENGTHENING RESEARCH/ PRACTICE CONNECTIONS

### Evidence-Based Practice (EBP)

#### *Partnerships to Integrate Evidence-Based Practices into Social Work Education and Research*

The report from the 2007 NIMH sponsored symposium was finalized and disseminated. It covers definitions of evidence-based practice (EBP), examples of EBP-focused education and field endeavors and resources. Available on IASWR's Web site, the report has been provided to social work educators and mental health organizations, and





highlighted through presentations at the SSWR, NADD and BPD conferences and at Hood College. Phase 2 of a contract with NIMH will include further dissemination efforts including a webpage on EBP resources available on IASWR's Website.

### *REACH-SW*

Serving as a key Content Development Partner, IASWR worked with Danya International on the finalization, pilot-testing and promotion of *Research and Empirical Applications for Social Work (REACH-SW)*, a curriculum development tool for faculty to use in teaching social work students how to apply EBP approaches to social work practice ([www.danya.com/reach/index.asp](http://www.danya.com/reach/index.asp)).

### *Evidence-Based Behavioral Practice*

Serve as a liaison to the Evidence-Based Behavioral Practice initiative ([www.ebbp.org](http://www.ebbp.org)), commenting on the draft of the *Definition and Competencies for Evidence-Based Behavioral Practice* and providing social work-focused information for the EBBP newsletter.

### *The SHIFT Project: Suicide Prevention for Adolescent Girls*

Collaborated with NASW on a project, supported by the Leon Lowenstein

Foundation, to develop and implement a strategy within the social work community to transport research into practice. The SHIFT project is developing a tool-kit that includes both resources on evidence-based practices in adolescent suicide prevention and on strategies for adopting and adapting evidence-based practices into real world settings. The tool-kit will be piloted through research to practice teams in two NASW chapters prior to its availability on the NASW Web site.

### *Documenting EBP Perspectives*

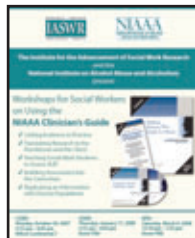
"Evidence-based practice and social work education: A view from Washington" by Joan Levy Zlotnik was published in the September 2007 special issue of the journal *Research on Social Work Practice*. Zlotnik also participated in roundtable presentations on EBP, emerging from the 2006 *Symposium on Improving the Teaching of EBP*, at the 2007 CSWE and 2008 SSWR conferences. IASWR helped organize an EBP workgroup through BPD and planned and participated in two sessions at the 2008 BPD conference.

*Addressing the Evidence to Reduce Health Disparities in Family-Centered Pediatric Care*  
Wayne State University School of Nursing and Children's Hospital of Michigan organized an interdisciplinary summit on

*Patient- and Family-Centered Care in Pediatric Settings: Finding the Evidence: Highlighting the Disparities* in Detroit in April 2008. IASWR, the National Association of Black Social Workers and the Society for Social Work Leadership in Health Care helped represent the social work profession at the meeting (<http://summit.childrensdmc.org/>).

## Disseminating Information and Supporting Research on Alcohol Abuse and Alcoholism

In collaboration with the National Institute on Alcohol Abuse and Alcoholism (NIAAA) IASWR planned, coordinated, promoted and chaired presentations at the SSWR, CSWE and BPD conferences. The sessions provided information from the *Clinician's Guide for Helping Patients who Drink Too Much*. Feedback was provided to NIAAA regarding how NIAAA could broaden the *Guide's* perspective to encompass a social work audience. Alcohol-related research development strategies for doctoral students and faculty were also enhanced through expanded NIAAA contacts.



## NASW Research Webpage

Connecting research to practice, IASWR continued to develop content for the NASW Research web page, [www.socialworkers.org/research/default.asp](http://www.socialworkers.org/research/default.asp). Topics covered include: Keeping up with Research; Understanding Evidence-Based Practice; Developmental Disabilities; Military Post-Traumatic Stress Disorder; Children with Incarcerated Parents; Homelessness; Child Trauma; and Supervision.

## Enhancing the Child Welfare Workforce

Facilitated planning with the eight Children's Bureau-funded Recruitment and Retention grantees (University at Albany, University of Denver, University of Iowa, University of Michigan, University of North Carolina, Fordham University, University of Southern Maine and Michigan State University) to organize strategic actions to disseminate the findings from these five year grants, as part of an IASWR contract with the Children's Bureau on evaluation of training grants. Dissemination plans also include a special issue of *Child Welfare* co-edited by Gary Anderson and Joan Zlotnik for 2009.



*Joan Zlotnik, Dorothy I. Height and NASW Executive Director Betsy Clark at the press briefing held by Congressman Edolphus Towns (D-NY) and Christopher Shays (R-CT) on the Dorothy I. Height/Whitney M. Young, Jr. Social Work Reinvestment Act (HR. 3447), February 27, 2008 in Cannon Office Building.*

## **Bridging Research and Policy**

### **Promoting Social Work Reinvestment**

Following up on the 2005 *Social Work Congress Imperatives*, the Social Work Reinvestment Initiative, led by NASW, with IASWR as a key consultant, is a multi-year effort to focus on legislative and other policy actions at the federal, state and local levels to address workforce issues including recruitment, retention and safety of social workers across fields of practice. The goal of the Social Work Reinvestment Initiative (SWRI) is to “Secure federal and state investments in professional social work to enhance societal well-being.” Support for social work research and knowledge development and the training of social work researchers are key aspects of these reinvestment efforts. IASWR provided consultation to state chapters on SWRI planning and worked closely at the national level on shaping a national agenda.

In early 2008, the Dorothy I. Height/Whitney M. Young, Jr. Social Work Reinvestment Act (H.R. 3447, S. 2858) was introduced in both houses of Congress. For more information, visit [www.socialworkreinvestment.org/](http://www.socialworkreinvestment.org/).

As an active participant in the National Child Welfare Workforce Policy Workgroup, convened by the Children’s Defense Fund and Children’s Rights, IASWR’s experience, resources, linkages and expertise helped inform the development of policy proposals ([http://www.cornerstones4kids.org/images/promoting\\_0207.pdf](http://www.cornerstones4kids.org/images/promoting_0207.pdf)). Serving as a broker, IASWR facilitated involvement of the Workforce Policy Workgroup leaders in presentations to NADD and to the Child Welfare Symposium Participants in conjunction with the CSWE APM in San Francisco in October 2007, linked the workgroup with experts in the field, and responded to requests for information from Congressional staff.

### **Raising the Visibility of Social Work Research**

#### *Connecting with New Leaders*

As a transition took place in the Office of Behavioral and Social Sciences Research (OBSSR) at NIH, IASWR met with Acting OBSSR Director Christine Bachrach and Stephane Philogene, chair of the NIH Social Work Research Working Group to discuss the accomplishments included in the *NIH Plan for Social Work Research: Progress Report*, issued in July 2007, and to chart next steps related to showcasing social work research’s contributions to the nation’s health.

### *Participating in Behavioral and Social Sciences Coalitions and Advisory Meetings*

Several key coalitions and advocacy groups work actively in Washington to advance support for behavioral and social sciences research, including social work research. These include the Consortium of Social Sciences Associations, the Coalition for the Advancement of Health through Behavioral and Social Science Research (CAHT-BSSR) and several groups that support specific institutes including the Friends of NIDA, the Friends of NIA, and Friends of NIAAA. This work includes meeting with executive and legislative branch officials, collaborating with other disciplines, and co-sponsoring briefings and events showcasing research outcomes.

In addition, IASWR participates in advisory and workgroups convened by NIH and other agencies and provides input from a social work research perspective. For example, IASWR commented on the draft NIMH and NIA strategic plans, joined other scientific disciplines in meeting with NIMH Director Insel regarding research training, attended the NIMH Professional Coalition for Research Progress and participated in a scientific discussion convened by the NIMH Office of Special Populations.



### **Promoting Social Work's Contribution to Psychosocial Care and Cancer**

In response to the Institute of Medicine's report, *Cancer Care for the Whole Patient*

([www.iom.edu/CMS/3809/34252/47228.aspx](http://www.iom.edu/CMS/3809/34252/47228.aspx)), IASWR organized a meeting with National Cancer Institute (NCI) officials to highlight the social work response to the report and to discuss efforts to implement the recommendations. As one step in raising visibility for the report, IASWR assisted in planning a CAHT-BSSR briefing on Capitol Hill on March 31, 2008 that included NASW Executive Director and IASWR Board member Betsy Clark as one of the speakers.

### **Collaborative for Enhancing Diversity in Science**

Concerned that fewer underrepresented



minorities are pursuing science careers, coupled with concerns about the limitations of both funding opportunities

and policies that encourage diversity in science, the Consortium of Social Sciences

*GRAFTON HULL (BPD President 1991-1993) cites BPD's involvement in establishing IASWR as one of the top three accomplishments of his presidential term.*



**Ann Nichols-Casebolt**

*Thank you to the IASWR Board members who contributed time and energy to fulfilling IASWR's mission on behalf of the social work profession and that completed terms in 2008: Ann Nichols-Casebolt, President (2002-2008); Dawn Hall Apgar, NASW Representative; Paul Stuart, GADE Representative; Katharine Briar-Lawson, NADD Representative; and Waldo Johnson, SSWR Representative.*

Associations (COSSA) spearheaded an effort to further explore and address these issues. IASWR is one of nine professional associations and scientific societies that worked closely with COSSA to sponsor a leadership retreat for representatives of diverse disciplines (from social work, medicine and nursing to biology and mathematics) and federal and foundation funders of research and researcher training. The retreat took place in Washington, DC on February 28, 2008. With support from NIH and NSF and the planning organizations, the 93 participants developed an action plan that addresses the importance of early career training, mentorship, evaluation of research training programs, and greater collaboration among disciplines to ensure the further development and maintenance of a diverse scientific workforce. For more information visit: [www.cossa.org/communication/diversity\\_workshop/diversity.html](http://www.cossa.org/communication/diversity_workshop/diversity.html).

## MILESTONES

Executive Director **Joan Levy Zlotnik:**

- Received several Presidential Medals of Honor for her work on behalf of baccalaureate social work education and research at the BPD 25th Conference Gala celebration in March 2008 in Destin, FL, including special recognition from BPD's immediate Past President, Linda Moore.
- Elected as an *NASW Social Work Pioneer®* in October 2007
- Authored the entry on the History of Social Work Research in the 20th Edition of the *Encyclopedia of Social Work*, published in 2008 by NASW & Oxford Press



Senior Program Associate **Barbara E. Solt** retired from IASWR in March 2008 after 8 years of service, with recognition for her many contributions to IASWR, especially the editorship of the *IASWR Listserv Announcements*.

**Rebecca Toni Hjelm**, an MSW student placed at IASWR in 2004-2005 returned to IASWR as Program Associate in February 2008.

## IASWR FUNDERS: 2007–2008

### SUPPORTING ORGANIZATIONS

Association of Baccalaureate Social Work Program Directors  
Council on Social Work Education  
Group for the Advancement of Doctoral Education  
National Association of Deans and Directors of Schools of  
Social Work  
National Association of Social Workers  
Society for Social Work and Research

### IASWR FUNDERS 2007–2008

Casey Family Programs  
Danya, International  
National Association of Social Workers  
National Institutes of Health  
Office of Behavioral and Social Sciences Research  
National Institute on Alcohol Abuse and Alcoholism  
National Institute of Mental Health  
U.S. Children's Bureau

### INDIVIDUAL CONTRIBUTORS

Leslie Alexander  
Jeane Anastas  
Dawn Hall Apgar  
Barbara Berkman  
Mercedes Bern-Klug  
Ellen Bogolub  
Katharine Briar-Lawson  
Katherine Byers  
Betsy Clark

Paul Clark  
Sarah Craun  
Danya International  
Rene' Drumm  
Malitta Engstrom  
Joy Ernst  
Trudy Festinger  
Jerry Flanzer  
Leon Ginsberg  
Karen Hopkins  
Shirley Jones  
Katherine Kendall  
Wynne Korr & Donald Brieland  
Judy Lee  
William Meezan  
Richard Millstein  
Ann Nichols-Casebolt  
Kristen Nyrop  
Rino Patti  
Wilma Peebles-Wilkins  
Aaron and Lee Ann Robb  
Steven Rose  
Sharon Samet  
J. Linda Samuel  
Mona C.S. Schatz  
Cudore Snell  
Phyllis Solomon  
Joni Esser-Stuart and Paul Stuart  
Peter Vaughan  
Lynn Videka  
Dale C. Weaver  
Joan Levy Zlotnik

## IASWR Board of Directors 2007–2008

### Officers

**President** - Ann Nichols-Casebolt, Virginia Commonwealth University

**Vice President** - Bill Meezan, Ohio State University

**Secretary/Treasurer** - Jeane Anastas, New York University

### At-Large

Lorraine Gutierrez, University of Michigan

Linda Moore, Texas Christian University

Peter Vaughan, Fordham University

### Organizational Representatives

**BPD** - Freddie Avant, Stephen F. Austin State University

**CSWE** - Julia Watkins, CSWE Executive Director

**GADE** - Paul Stuart, Florida International University

**NADD** - Katharine Briar-Lawson, University at Albany

**NASW** - Betsy Clark, NASW Executive Director & Dawn Hall Apgar, Marywood University

**SSWR** - Waldo Johnson, University of Chicago (ending February 2008); Flavio Marsiglia, Arizona State University (beginning February 2008)

### Staff

**Joan Levy Zlotnik, PhD, ACSW**

Executive Director

jlziaswr@naswdc.org

202.336.8393

**Barbara E. Solt, PhD, LICSW** (through March 2008)

Senior Program Associate

**Rebecca Toni Hjelm, MSW** (beginning February 2008)

Program Associate

rhjelm@naswdc.org

202.336.8306

**Brenda Bustos**

Administrative Coordinator

iaswr@naswdc.org

202.336.8385

### Interns

#### Summer 2007

Chasity Wells-Armstrong, BSW, Governors State University,  
BPD Summer Policy Fellow

Alexandra Federer, Texas Christian University

#### Spring 2008

Tracy Connor, JD, George Mason University, MSW Intern

## ABOUT IASWR

IASWR is a 501 c (3) non-profit organization based in Washington, DC, founded in 1993. IASWR's mission is to enhance the knowledge development of the social work profession by developing research capacity, enhancing the translation of research to practice and policy, and representing the interests of the profession in the national scientific community.

## For more information, contact:

Institute for the Advancement of Social Work Research  
750 First Street, NE, Suite 700  
Washington, DC 20002-4241  
202.336.8385 (main telephone)  
202.336.8351 (Fax)  
[iaswr@naswdc.org](mailto:iaswr@naswdc.org)  
[www.iaswresearch.org](http://www.iaswresearch.org)

RESEARCH • PRACTICE

**IASWR**

EDUCATION • POLICY

**Institute for the Advancement of  
Social Work Research**

750 First Street NE, Suite 700  
Washington, DC 20002-4241

202.336.8385  
202.336.8351 (FAX)  
[iaswr@naswdc.org](mailto:iaswr@naswdc.org)  
[www.iaswresearch.org](http://www.iaswresearch.org)